

EXHIBIT 1-A

Summary of Status of 2024 District Strategic Goals

Goal Area	Status
Goal #1: Continue planning and implementation for protecting and increasing water supply	<p><i>Objectives:</i></p> <ul style="list-style-type: none"> • Partner with Monterey One Water to ensure completion and funding of Pure Water Monterey Expansion in 2025. • Allocate of a portion new supply to the jurisdictions by end of 2024. • Engage State Water Board on lifting of Cease and Desist Order (CDO) & moratorium on new meters beginning by January 2025. • Engage more with Marina Coast Water District and Watermaster on Seaside Basin issues. • Maintain focus on long-term supply and demand issues to inform additional water supply needs.
Goal #2: Implementation of the public's ownership of Monterey Water System as directed by the voters	<p><i>Objectives:</i></p> <ul style="list-style-type: none"> • Pursue "bench trial" on the public "right to take", including discovery and due diligence. • Expand public outreach, including press releases upon milestones; regular updates from District Counsel. • Contingency and mitigation planning if "right to take" proceeding is interrupted. • Plan for financing, rates, staffing, and operations.
Goal #3: Improve public engagement and maintain leadership role on water issues	<p><i>Objectives:</i></p> <ul style="list-style-type: none"> • Be the knowledgeable source for reliable information on supply, demand, drought, and other local water issues needed by public, media, and regulators. • Continue to raise the District's profile and instill public trust. • Support objectives of public's acquisition of Monterey Water System through public outreach. • Better publicize environmental activities of the District. • Coordinate/Communicate w/ other water management agencies on a regional basis. • Explore new avenues of public engagement, such as social media or "town hall" meetings.

Goal #4: Pursue effective environmental stewardship, especially in consideration of climate change**Objectives:**

- Review Carmel River mitigation program requirements and provide guidance for going forward.
- Monitor follow-up to Los Padres Dam & Reservoir Alternatives study; Balance environmental and ratepayer impacts.
- Add climate change/climate action to District planning functions.
- Consider sustainability actions or projects the District can undertake internally.

Goal #5: Protect, enhance and maintain District's financial health**Objectives:**

- Ensure fiscal stability in support of litigation activities, Pure Water Monterey reserve accumulation, election expenses, other.
- Regularly report on exposure, risk policy, grants.
- Annually review reserve policy and potential reductions in revenue collections.
- Maintain GFOA award and CSDA transparency certificate of compliance.
- Continue to develop strategy for PERS and OPEB liabilities in budget planning.

Goal #6: Implement organizational changes to strengthen District management**Objectives:**

- Create job description and hire Assistant General Manager.
- Prepare for new reporting standards and existing data needs.
- Evaluate succession planning needs.
- Evaluate change in District policies to maintain and lure talented employees.
- Negotiate labor agreements.

Longer-Term Goals**Goal #7: Recognize the longer-term goals and objectives that arise from near-term goals****Objectives:**

- Maintain focus on long-term supply and demand issues to inform additional water supply needs.
- Prepare for requirements of valuation trial for public's ownership of the Monterey Water System.
- Implement changes to Carmel River mitigation program requirements.

	<ul style="list-style-type: none">• Add climate change/climate action to District planning functions.• Monitor fiscal stability of District, establish reserve policy, review revenue collections, and plan for liabilities.	<ul style="list-style-type: none">• Limited Progress• On-going
--	---	---